The Inauguration: Symbol of hope

A long-awaited groundbreaking

Economic realities

Behavioral standards: A revised statement
When History and Hope Intersect

If, as John Masefield said, "There are few things more beautiful than a university," then surely, within the life of a university, there are few things more beautiful than an inauguration.

It is a moment—a rare moment—when history and hope intersect. It is a public tribute to the heritage of a college and a commitment to fulfill its purposes in the context of tomorrow.

The inauguration of Gregg O. Lehman on November 6 was a renewed affirmation that "this work is of God." And with the transfer of leadership from Milo A. Rediger to a new president, Taylor continues on its course so carefully chartered through the years.

A Pre-Inaugural Celebration the evening of November 5 launched the festivities in a fitting way, with a personal message to Gregg and Sara from Dr. Oswald Hoffman, one of the most commanding orators of our time.

Friday dawned crisp and clear as delegates arrived to share in the inauguration of Taylor's 127th president. As was intended, the ceremony—impressive, warm, joyful—brought honor to our Lord.

In this commemorative issue of the Taylor University Magazine, we present much of the substance of the Pre-Inaugural Celebration and the Inauguration, as well as several other features we hope will interest you.

The editor
A Small Word from God

The Pre-Inaugural Celebration was a fitting prelude to the main event, as Dr. Oswald Hoffman, noted Lutheran Hour speaker, brought a stirring personal message to Gregg and Sara Lehman.

Just let me bring a little word to you tonight, Gregg and Sara. A very small word. At least, the first part of it is small. It is a word from God, of course. I think that is what you wanted to hear. It’s from the third chapter of a little letter, to a little congregation, in a little community, in a little, off-the-beaten-track place.

What he said to them was, “All in all is Christ.” I picked that one because of the article you wrote in the publication of Taylor University, where you made it quite clear that while it is perfectly fine to follow others who have Christ in their hearts and souls, what you plan to do and what every one of us must consider doing in life is to follow Christ Himself. This is exactly what has been the tradition of this place, and it is exactly where the future lies.

This is the beginning of a new chapter—all of us have to be prepared for new chapters. I’m getting to the point in life where I don’t particularly care for new chapters. I would just as soon repeat the old ones. But the new chapters are going to come along, whether we like it or not, and the important thing is that we realize what is in the new chapter to make it great in this world of ours. And if I read it correctly, this is it. This is the heart of this little letter: “All in all is Christ.”

In fact, the man said, “I thank God for all the faith that you’ve had toward Jesus Christ, and all the love that you have toward all the saints.” That means the other people here at Taylor University, surprising as that may seem. And then all those others, too, who are friends and alumni and followers of Christ, who have the same intent and the same purpose in the world. Those are called “saints”—the saved people. Saved by His grace through faith that is in Christ Jesus.

That you have that kind of love toward one another is a mark of this community, “...because of the hope that is laid up for you in heaven, which you first heard about in the word of the truth of the gospel.” If I read it correctly, it all comes from Him, and the great story he has to tell is good news, which must be told and must be taught as the good news that it is, not the long-faced kind of religious story which is a lament and is delivered by people who look as if they have just gone through seven days of rain and have been hanging crepe the whole time, too.

This is not the way it is where Christ is the Lord and the leader at the same time, “...which you first heard about in the word of the truth of the Gospel, which is bearing fruit and increasing, just as it is among you, ever since the first day you first heard about it, ... Now I pray for all you people,” he said, “that you may be empowered with all power according to the might of His grace toward all endurance with greatheartedness and with joy.”

I didn’t put that one in there, he
said that himself. If I read it correctly, that's the way the Apostolic Age was. It was bubbling with a new kind of joy because, "All in all is Christ." That kind of ministry here and that kind of administration here is going to affect the whole community, but especially those who've come here in order to receive what Christ has to give them—because He has seen fit, out of His grace, to take us from that to this: "from the kingdom of darkness to the kingdom of light, into the kingdom of the Son of His love, in whom we have redemption, even the forgiveness of our sins." Isn't that a remarkable thing?

I have been a teacher, too. I have seen schools—Christian schools—which were operated on the basis of the law. Forgive me for being Lutheran here at this moment. A good many of our Lutheran schools were operated that way, too. That is, you either conformed or you got out.

I had the experience of a wonderful little school, in a little town in Minnesota, where the Gospel ruled. The president of that school was a man like the president who you, Gregg, follow here. He had the Gospel in his soul, and we all learned that from him. The Gospel, we found, does a lot more with young people than the law will ever do, although that achieves some temporary results. But the Gospel of forgiveness is not sentimentality, nor is it weakness. It recognizes that even Christ Himself did not come to do away with the Law, but He had come to confirm the law, and that indeed, He had come even more to fulfill the law, and to give people a fulfilling life in this world of ours, because "All in all is Christ."

It is a marvelous thing to have a school where the Word of God rules and the Gospel is the heart of the whole matter. I wish you the kind of administration like that, where the Gospel is the thing. He's taken us out into "the kingdom of the Son of His love, in whom we have redemption, even the forgiveness of our sins. He is the image of the invisible God, the first-born of all creation, and without Him was not anything made in this world of ours that has been made." Everything has its consistency in Him, whether you are talking about lordships, powers, authorities or governments; it makes no difference at all.

It pleased God that in Him the whole fullness should take up its residence, and by Him to reconcile everything to Himself through the blood of His cross, whether you are talking about things on earth or things in heaven; it doesn't make any difference. He is the one.

Now then, if that is true, let's teach young people, and let's do it by example as well as by precept. Let's teach young people to have a fulfilled life in Him. As he said in this letter, let no one take you in through a college education. Well, he didn't exactly say it that way; he said, "through vain deceit, or through the rudiments of this world, and not according to Christ; because in Him resides all the fullness of the Godhead, bodily."

If I read it correctly, that is the Gospel of God, and you are fulfilled in Him. The constitution of it all, of life itself, is Christ. The expression of it all is Christ, too. It is like putting on a new suit of clothes every day. The new suit looks a lot different from one that people put on in this world of ours. As God, for the sake of Christ, has forgiven you, so do you forgive others.

Add to that the last link of the chain of completeness, which is love. "And let the word of Christ dwell in you, richly, encouraging one another in psalms, hymns, spiritual songs, singing and making melody in your heart to the Lord." I can't imagine a Christian school in which music doesn't play a great role—that's nothing against football at all, but this is the way we have to be—"singing and making melody..."
"Remember that a soldier bears his hardship and doesn't get involved with the trivialities of life."

You have got enough sense to know what this means. If you don't, the Holy Spirit will show you what it is. Then he went on to say, "Remember, remember Jesus Christ, raised from the dead." I don't know any advice better than that for an evening like this, which we mark with gala celebration, the advent of your administration on this field that has been so richly blessed by the Lord in the years gone by. Remember Jesus Christ.

And then he said, "Here I am, imprisoned, in chains as a common criminal." That word "criminal" is used only in one other place in the New Testament—that is in St. Luke to describe the two men who were crucified with the Lord. And he said, "I'm like one of them too."

But he said, "The word of God can never be kept in chains, cannot be imprisoned." Gregg, if you go along with that, you are going to find a power riding at your side and carrying you along that you never dreamed was there. And it is going to do for you exactly what it has done for others in similar positions, who recognized one great fact, and that is, not we, but He. "All in all is Christ."

Then there comes one more word at the end of that. It is a song, one of those little hymns from the New Testament. If I may, I will close with that little hymn so that we can go on with the celebration that will be carried on elsewhere. And that is this: "If we have died with Him," and remember He is risen from the dead, "we shall also live with Him, and if we hold out, and endure, we shall also sit on the throne with Him."

If Christ is all in all, those words can be completely trusted. "And I am persuaded," as you are, "that neither death nor life, nor angels, nor principalities, nor powers, nor things present, nor things to come, nor height, nor depth, nor anything in God's whole wide creation will be able to separate you and Sarah from the love of God, which is in Christ Jesus," who is all in all, and is absolutely and forever Lord.

What else can I say except the one word to begin the celebration that will culminate tomorrow, and that is the word, "Amen." [6]

A time of unusually warm fellowship marked the pre-inaugural reception following Dr. Hoffman's address.
We’re Excited

Scott Cox, President of the Taylor Student Association, anticipates a great new chapter in Taylor’s history.

University students get excited about several things. They get excited about athletic competition. They get excited about academic excellence and achievement, they get excited as they move through the growing and learning processes of self-identity, and they get excited about excellence in leadership. Dr. Lehman, the students at this University are excited.

We’re excited about your excellence in leadership. You motivate us professionally, you motivate us relationally, and you motivate us spiritually. Professionally, through administrative ability and vision—a vision that seeks to draw Taylor into a new era of growth, stimulation, and academic prowess. Relationally, in your concern for the cultivation of an open and united community, by stimulating relationships between students, students and faculty, yourself and students, and yourself and faculty. And spiritually, by stressing and demonstrating personal growth in our Lord Jesus and involvement in areas of community life centered in service for Him.

Dr. Lehman, the students at this University are excited. With this excitement comes the anticipation of a great new chapter in Taylor’s history. We know that with your learned qualities and with the gifts God has given you, great things will be done for Taylor. Your attitude that leadership isn’t a quality whereby you can say, “I have arrived,” but an attribute that you can grow into, will help keep an openness between you and the Taylor community, and will aid you in your endeavor to do God’s will in carrying out your new office.

Dr. Lehman, on behalf of the student body at Taylor University, welcome to the Presidency. We’re excited!
**All Aboard!**

Dr. Elmer Nussbaum ’49, Professor of Physics, gives Taylor’s new President an assignment.

It is becoming increasingly rare for institutions such as Taylor University to feature occasions involving academic regalia, pomp, and pageantry. Yet, in Taylor’s rich history there have been numerous regal moments in which we celebrated our high emotions and our esteem for those we sought to honor.

To the Lehmans the faculty extends our hearty congratulations on this happy and auspicious occasion. We are pleased and proud that you are serving as our leaders. We also want to express our appreciation for your prior service—first in the faculty appointment and more recently in the executive vice-president’s position.

Now that our relationship has taken on this new dimension, the faculty pledges our cooperation and our support to your leadership. We are committed to the same worthy goals in Christian higher education and united through the bonds of Christian love. You can depend on our encouragement and our prayers on your behalf.

It is incumbent upon us, the faculty, to provide the institution with a sense of stability, a strong thread of continuity, and a high degree of academic strength. And we will ever strive to improve the quality of instruction for our able students who maintain such commendable personal and Christian qualities.

In typical faculty fashion, I wish to make an assignment, President Lehman. Inspire us now with your leadership and your enthusiasm. And as you lead, read. Read the works of the literary giants. But above all, read the Book of Books and share with us your insights gained in meditation and reflection. Integrate faith and reason, multiply understanding, distill the truth, and graft the branches of learning on the roots of a Christ-centered philosophy.

Dr. Nussbaum: Pledges support

Now, to conclude on a more personal basis, I note with pleasure that you are justly proud of your Swiss heritage—with origins at Berne, Indiana (named after Bern, Switzerland), and endowed with Swiss names such as Lehman and Liechty. This heritage will stand you in good stead. As with a fine Swiss watch, we want you to be our well-regulated balance wheel. Further, we trust that in monetary matters you will be as astute as a Swiss banker. Finally, as we journey on this pilgrimage together, may you be as predictable and dependable as the famous Swiss railway trains. All aboard, please!

**The Precious Asset**

Dr. James Terhune ’62, President of the Alumni Association, exhorts the President to safeguard Taylor’s historic commitment.

In reflecting on what the alumni of Taylor University, the some 9,782 graduates and former students who are living today, might wish me to convey to this historic gathering, I was reminded of a similar occasion nearly 20 years ago. That occasion was the inauguration of a new president at Indiana University in Bloomington. Then President Herman B. Wells was retiring after a long and distinguished career, and some expressed concern that he would be unable to refrain from continuing to run the university.

President Wells understood that concern, and was widely quoted as having assured his successor, Elvis Star, ‘You can make any change in this university that you feel wise. But when you cut down that first tree, you'll hear from me.” Wells seemed to recognize that the trees on that campus were one of its most precious assets—a gift of beauty from God. They were a source of strength and inspiration to him.

Mr. President, I’m not certain that the alumni of Taylor University would counsel you not to cut any trees on this campus, although that may be good environmental advice. But in a less literal sense, I believe Taylor alumni would ask that this institution, under your leadership, not cut down, if you will, or sacrifice its historic commitment and mission—its dependence on Christ’s leadership, that precious asset—throughout these last 135 years.

We pray for you and your collaborators here. As alumni, we pray for this institution, which through its people has helped shape our lives and provided a setting in which our spiritual and academic growth could be nurtured. I believe most Taylor alumni believe that Taylor University has truly been a planting of the Lord which has brought forth much fruit in season.

And so today we are honored to have you in the office of President. We pledge to you our continued prayerful support as you lead this institution that we love and to whom we are so indebted.

Dr. Terhune: A planting of God
Small But Proud

John Paul Porter ’69 lauds the strengthened ties between Taylor and the Upland Community.

On behalf of Upland and the greater Grant County community, I am most pleased and honored to bring greetings to you and to especially welcome you, Dr. Lehman, as you assume the office of President of Taylor University. The community of Upland and Grant County feels that it is indeed an honor and a privilege to have Taylor University as a part of us.

As a community we are made up of a variety of divergent interests, backgrounds, and goals. The community of Upland is a small, closely-knit group of people who live here because we enjoy the advantages of a small, college-town life. The college community is made up of persons who are interested in providing or receiving the best Christian higher education that is available.

I believe that the community of Upland and Grant County is well-served by its association with Taylor University. We are appreciative of the closeness, both in proximity and in ideals, between our community and Taylor. We are more than just close, we are a part of one another.

There are certain events in life which one marks as high points in a career or relationship. The installation today of Gregg O. Lehman as President of Taylor University is one of those high points both for Taylor and for our community. Sixteen years ago this week, as a freshman, I remember well the installation of Dr. Rediger as President. In those short 16 years the community of Taylor and Upland-Grant County has made tremendous strides forward.

It has been said about Upland that as a town it is two blocks wide and two miles long. We are small, but we are proud. I believe in Upland, I believe in Grant County. I believe in their people, and in their

An Important Difference

Congressman Elwood Hillis voices gratitude for Taylor’s historic stand and influence.

I have had the honor and high privilege of representing this district in the United States Congress for a little over ten years now. During that decade, Taylor University in Upland, Grant County, has always been a part of the Fifth District. I remember well in the early days of my first campaign, coming here to the campus and talking with students and faculty and others; and as the campaign progressed, making friends here. Those friendships have continued and grown over the years.

Looking back, I cannot help but reflect upon the change in Taylor University during the past decade. The growth and enrollment of students, for example, is almost doubled. There have been a number of fine buildings erected here upon the campus, one of which we are in today. Many other things have taken place under the administration of Dr. Rediger and his successor.

But I don’t believe you measure an institution such as Taylor by numbers that are here, by buildings on the campus, by physical assets, so to speak; but you look beyond that to what an institution stands for and, in that vein, if it’s going forward, if it’s increasing its growth. I have always had a warm feeling for Taylor, because I know that what is taking place here is very, very positive.

In the ten years that I have been in Congress, I have seen some very troubled times in our nation, in our history, and in our world, and I am not here to discuss issues or debate about problems and suggest solutions. But I do know that through a shared preparation and shared faith, I think all of us, as we go forward, can fit into God’s will to make an important difference in the world.
Crises: The Measure of a Leader

Dr. Hudson Armerding, President of Wheaton College, emphasizes exemplary living.

Mr. President, it is a privilege for me to extend to you some comments as to your commission in the area of Christian higher education.

I begin with a thesis that a Christian institution of higher learning is really in time the extension of your own life and ministry. With that in mind, I should like to speak to you about your personal priorities and emphases that I think will be essential to your ministry as President of this institution, and, more generally, representing Christian higher education in our culture.

May I first of all speak about the necessity of your own personal devotional life. I have learned, from long years of experience, that it is entirely possible for you to depend upon the form and the structure of the institution, or upon your local church, or even upon your wife, to provide that kind of spiritual nurture that I believe can only be provided by your own personal daily encounter with God’s Word, and in prayer and meditation before Him.

I recognize that the pressures of office will sometimes be so overpowering that you may find this very difficult. I can assure you that without this resource the other things you will attempt to do will tend to be much more difficult and not have the same degree of fulfillment if you do not take this exhortation seriously.

Secondly, I think about the privilege you have of being married to a Christian woman who has pledged her life to you, and that God has blessed your family with a child. May I say to you that part of your commission in Christian higher education is to be an exemplification of those qualities that the apostle Paul has enumerated in 1 Timothy, chapter 3, and Titus, chapter 1. And this means, my dear brother in Christ, that your wife and family should not simply receive the spiritual, mental crumbs from the organizational, professional table at which you are located so much of your time.

I think it is essential that you cultivate these very personal relationships because, with your prominence, and with your exposure to the Christian public, and more particularly, with those men and women who are part of your campus community, your family life will demonstrate more poignantly, more effectively perhaps than the things you say, the validity of the ideals that you cherish.

Then may I say a word about your own attitude and posture as it relates to being in a place of leadership in Christian higher education. So very often you and I are being measured by our public statements. We are often given credit for things that you and I already know should be assigned to a wide number of people. Occasionally the temptation is, after a while, to take ourselves too seriously, or to feel that the whole institution is, as it were, an inverted triangle with us as the point on which everything rests.
An Era of Great Commitment

Dr. Wesley Duewel, President of OMS International, calls for a total advance for Christ.

President Lehman, as you today assume the responsibilities of leadership of this great institution, I charge you and commission you to the stewardship of a great vision, a great heritage, and a great unfinished task.

Taylor University was named for William Taylor, a man of God who blazed a trail of evangelism, revival, holy living, and missionary passion across North and South America, the West Indies, England, Australia, and Africa. The Billy Graham of his day, he was used by the Holy Spirit to hold thousands spellbound in open-air gatherings, from San Francisco to the ends of the earth. Multitudes were brought to Jesus Christ.

The vision of those who named Taylor University was that this institution be the educating and training center for a breed of committed Christian leaders as spirit-filled as Sammy Morris, as fire-baptized and flaming-hearted as William Taylor, and as well educated and totally committed as John Wesley.

To you, President Lehman, is passed the responsibility for the stewardship of this great vision. It will demand spiritual and academic excellence, constant rekindling of the fire of the Holy Spirit on the altar of your own heart, and a fixed determination that holy vision and apostolic passion ever characterize the life and the graduates of Taylor University.

Taylor has been blessed by a procession of Christian graduates of spiritual and academic strength, who have gone from this campus to serve the cause of Christ in their generation. Decade by decade, for more than a century, Taylor alumni have served Christ across America and around the world. A host of Christian organizations and institutions are grateful to God for the spirit of service of the Taylor graduates on their staff. Churches, schools, business and scientific organizations, and governmental bodies have been strengthened by the Christian commitment and Christian integrity of your alumni. Perhaps most significant of all, many of your alumni continue to serve around the world in missionary organizations.

But God has a multitude of unfilled gaps in Christian service across the world waiting for new Taylor graduates. President Lehman, the responsibility for the continuity of this heritage of worldwide service, in the extension of Christ's kingdom, is passed to you today. I charge you to be daily and totally committed to it.

Today the church of Christ is confronted by a challenge far greater than that which has ever faced any previous Christian generation. Earth's population is exploding. Cherished foundations of man's civilization are trembling. Much of the human race is sitting in a spiritual night more extensive than

God's abundant blessing upon you in this commission to the wonderful, exhilarating and challenging experience of leading an institution of Christian higher education. God bless you.

Dr. Duewel: A great commitment

Let me share with you a statement made to me by the chairman of the board of trustees of another college where I served. I had delivered a baccalaureate sermon. After the sermon, others came up to provide those very often untrue words of commendation that ministers and others receive at the doors of the churches. Then this man came up and he said, "Hudson, let me tell you something about praise. Praise is like horse linament." I said, "Mr. Shepard, I don't know what you mean by that statement." He said, "Well, it's good for you just so you don't take it internally."

May I say this final word. Very often those of us in Christian higher education, without necessarily confessing it publicly, want to please. We desire to be accepted. Within the campus community, our desire is that we will be appreciated and respected and liked by trustees, administrative people, faculty and staff and students, and by our constituency. Due to your temperament and personality, I think there is a high probability that this has already occurred and will continue. But the measure of Christian leadership in my judgment is not in the routine or the regular, or the ordinary. But the measure of your life and experience will come in the crises times. Then that which is really "you" will come out.

My word to you is that in those occasions, I trust that you will always keep in mind that your responsibility—while it certainly is to your colleagues, this institution, to its supporting constituency and all the rest—is primarily to our sovereign Lord. I could wish that, as the years go by and you finally enter into His presence, that the most cherished commendation that you will want to receive will be the "Well done," from our Lord Jesus Christ.

So I welcome you to that select fraternity of Christian college presidents and say to you that I pray
ever before. At least one-half of the population of planet earth could not be saved if they would, for they have never yet heard the name of Jesus, or have heard so little that they could not make an intelligent decision to receive Him as Lord and Savior.

There are more unreached people on earth today than any day since creation. Earth’s billions are waiting for Taylor graduates. May God multiply your present 300 alumni serving in missions overseas to several thousands by the end of this decade. Nothing less will do. To you, President Lehman, we pass the responsibility to bring this to realization. I charge you and commission you to make Taylor University one of God’s key evangelical training centers for world missions.

In the name of God, our Father, who yearns for every human being with infinite love; in the name of Christ, our Savior, whose last great commission is the most neglected of His commands; and in the name of the Holy Spirit, who waits to cleanse and empower us and to send us forth to blaze a trail of holy love and transforming power to earth’s remotest bounds; we charge you and commission you to lead Taylor into the era of greatest commitment of world service this institution has ever known. Prepare for a great new total advance to reach a whole world for our Lord and Savior, Jesus Christ. To God’s daily anointing, and to His all-sufficient grace we commend you. Amen and amen.

which is an expression of its objective of balanced excellence, spiritual commitment, and human dedication. Now we step again into the future, convinced that it holds untapped promises, and believing that the entire community is equal to the challenges.

The tradition and heritage which comprise Taylor’s 135-year legacy have been forged across the many decades by persons of uncommon commitment. These qualities have fashioned a college both of scholarship and Christian service blessed by God.

Gregg Owen Lehman, my friend and Christian brother, the Board of Trustees has seen fit to commit the collective memories of our past and the direction of our future to you. Stalwart men before you have led the forces of this institution, and each in varying degrees has helped shape its destiny and the impact on thousands of lives. Yours is a different challenge from that of Dr. Reade. With the quickening vicissitudes of time including economic, technical, and moral issues, you face obstacles probably unparalleled in the past.

However, we have confidence in your abilities, recognized strengths, and, most important, in your devotion to Christ and desire to serve Him. We also know you will adhere to the ideals for which Taylor exists and will remain firm in the Biblical principles set forth in God’s Holy Word. Moreover, we have faith in your courage to formulate new ideas.

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Imagine you are a Taylor student standing on top of the water tower, affectionately known as "Big Blue." You would have a breathtaking view of the campus, the countryside—and Ivanhoe's. After returning to earth you would excitedly describe to your friends what you had seen. (You would also be expelled.)

Long before the concept of a bionic man, there was, in Greek mythology, a creature named Argus, who had 100 eyes in his head. Even when he slept, all but two of his eyes remained awake to watch over a girl whom Juno had changed into the form of a cow.

Obviously, we don't have 100 eyes, nor can we tarry long on a pinnacle to absorb the scintillating view. But in these foggy times, Christian leadership simply has to have vision equal to the pillar of fire by night and the pillar of cloud by day.

Part of maintaining clear vision is the ability to look with discernment at our past—our heritage—in order to penetrate the fog of today with all its extreme philosophies and factions.

Taylor's past, having begun in 1846, just fourteen years before the Civil War, is mixed with notable successes and near disastrous failures. While there is often the temptation to merely examine the positive aspects of our history, we must realize that the successes often are the results of lessons learned from the "hard knocks" of the past. Ignoring history, particularly the lessons learned from mistakes, dooms us to repeating it. Few things are more disastrous than being locked into the "NOW." "Where it's at" is appropriate for the news media. But where it's at today is not where it was yesterday or will be tomorrow.

Taylor's early years were often difficult and the problems most often economic. There were three changes of ownership; two receiverships, failure to achieve academic accreditation, two destructive fires, and ill-fated plans to move the campus. Yet, through it all, the trustees, faculty, administration, and students prayed, sacrificed, and persisted because of an unshakable belief in the cause for Christian higher education. We did not just survive—we survived with vigor, dignity, hope, and a new vision.

We cherish our history and those who forged it. As Robert Heilbroner in The Future as History states, "Looking backward we can see that the past seemed as full of contingency to its contemporaries as the present and future do to us, but despite this we are used to finding orderliness in the history which our forefathers 'made' out of the spectrum of possibilities before them."

We need, as Heilbroner states, to see the future in a historical context. Current events, while shocking, should not surprise us if we look at these events in the meaningful framework of our rich heritage.

For the present—and future—we must identify the major forces that could reduce our potency as a Christian liberal arts college. I would like to first consider some negative factors which are threatening us and then examine our charge as a Christian liberal arts college.
I. Public Perception of Higher Education

A study reported by the American Assembly at Columbia University indicated that the public believes (correctly or incorrectly) that there is waste in its colleges and universities; they hear of tenure and conclude that it has become a job security device for both the incompetent as well as the skilled; they read about statistics showing that graduates cannot get jobs they were led to expect while, simultaneously, institutions recruit vigorously for students. The integrity of higher education is definitely under fire.

We become defensive in the face of these accusations, but I believe the time has come to stem the tide of such behavior, even if the occurrences are exceptions rather than the rule. Thomas Stauffer of the American Council on Education advises:

"Higher education has caused many of its own image problems, with the result that now there is much we must do to improve our image, especially by examining openly our own strengths and weaknesses."

As a Christian college we must take the initiative to assure our constituents that we produce results for which we gladly stand accountable and in keeping with a Biblical model for stewardship.

II. Slippage in Academic Quality

This phenomenon is subtly but surely taking place all over America. Howard Bowen identified the major causes of this decline. He mentioned that faculties are being weakened because of the increasing age of tenure professors, the greater turnover among younger faculty to prevent increased tenure positions, and the failure of faculty salaries to keep up with inflation. Bowen also notes that some academic slippage is due to difficulties in meeting the needs of disadvantaged students.

Finally, there is excessive emphasis on vocational interests and market orientation of students.

I agree with Bowen’s assumptions...
that during this decade we must exercise special effort to make certain we take the responsibility for nurturing such neglected qualities as wisdom, social responsibility, personal integrity, human understanding, and spiritual growth.

III. Enrollment and Economics

The Carnegie Council on Policy Studies indicates that between now and 1995 we will experience a 25% drop in the traditional college-going age group. We are not sure what this will do to our enrollment, but one thing is certain: the economic and program implications of such a drop will be significant. Schools such as Taylor which are almost totally tuition-income dependent must develop greater efficiencies in the operation of our current program and new plans for increasing non-tuition revenue sources.

We have projected that the double effects of government aid cutbacks and inflation will impact us to the extent that unequalled growth in endowment funds, the strict and fair allocation of current resources in line with priorities, and more belt-tightening must occur if we are to prosper in this decade.

IV. Moral Tone in America

Dealing with the issue of our American moral climate is much more subtle than the problems of enrollment, buildings, student financial aid, or faculty development. Higher education is undoubtedly greatly influenced by the national moral tone.

Charles Malik, former President of the General Assembly of the United Nations, addressing a university audience some time ago, startled his listeners with this assessment of the human condition:

"There is no lack of grounds for depression and dejection these days. Whether some of these grounds have always existed is another matter; at least they are before our eyes daily, hourly."

He continued:

"One is dismayed by the moral rot. Materialistic values prevail. People seek pleasure and security. Standards are all relative . . . therefore the whole notion of conscience and personal honor has evaporated. Such things as purity, nobility, strength of character, self-control, sacrifice, giving things up—just giving them up—subordinating the lower to the higher, striving after the hard and remote, the compelling power of the truth, the strength and joy which flow from communion and fellowship—not to mention sanctity, saintliness, holiness, the quest after the living God—such things are not in plentiful supply. And not only are they waning, but even the effort to regain them is abating. And man's infinite ingenuity to justify all this is simply amazing."

Malik is pleading for the restoration of the foundation which makes a civilization worthy to endure. In this vital arena, Taylor must not be a field, but a force—not a field for reform, but a force for Biblical character and influence.

Another danger, secular humanism, as advanced by John Dewey and others, has made deeper inroads into education in recent years. These victories have been aided by constitutional protection and government policy. Over a period of time and as a result of court decisions, humanism has subtly become the equivalent of a religion protected by the federal government. Our identity as an evangelical Christian college that subscribes to Biblical values immediately raises the question of eligibility for certain programs.

But beyond this subtle attack on the very fiber of our institution is the roadblock which government "red tape" places in the path of every college that is serious about formulating goals and priorities in support of its distinctive spiritual and academic mission. There are real hazards associated with standing for something in higher education today.

With Paul Reinert of Saint Louis University, I say:

"If an institution is committed to the teaching of values as well as facts, if an institution has an educational philosophy which looks on a student as a human being to be given coordinated opportunities to grow into an integral person—mature in body, mind, heart and spirit, if an institution is convinced a student should be confronted with the ever-growing moral and ethical problems in the world of business, medicine and health, law and national and international politics, then the institution must be prepared to cope with controversy, opposition, and possible deprivation of legitimate sources of support."

Having briefly looked at past lessons and our current climate, I want to summarize with a resounding optimism toward our future.

We have weathered past crises with resilience, and I believe we can handle future uncertainties in like manner.

Like Jehoshaphat, the Old Testament King of Judah, we must be discerning when examining the future with its mind-boggling uncertainty. Jehoshaphat was a religious reformer and stood out among the kings of Israel and Judah. 2 Chronicles 20 reports that "the Lord was with him," and yet when Jehoshaphat heard that there were multitudes coming against him, he was afraid . . . he felt powerless. How easy it would be for us to feel that way in light of today's gloomy outlook and predictions.

But Jehoshaphat knew God intimately and experienced His divine power. Not his own power, but God's power made perfect in an ordinary and sometimes weak man. Herein lies our potential for the future.
When Jehoshaphat felt powerless, since he was not in control of the external forces, he rallied his nation to pray (not panic). And after they called upon God, they waited and listened. The Lord instructed them to not fear or be dismayed at what they were going to face because the battle was not theirs. It was God's.

The Lord is with us. Do we really believe this? Can we be patient and listen so that we can appropriate His power?

Jehoshaphat listened and planned a strategic surprise attack on the enemy. But not one weapon was raised...the enemy destroyed itself! False ideologies have within themselves the seeds of their own destruction.

In order to face the future with unwavering confidence, we must look to God for our foundation in the planning process. Jeremiah 29:11-13 states:

"For I know the plans I have for you, declares the Lord, plans to prosper you and not to harm you, plans to give you a hope and a future. Then you will call upon me and come and pray to me, and I will listen to you. And you will seek me and find me, when you seek me with all your heart."

Our future must be faced with statesmanlike courage, comprehensive plans, results-oriented strategies, and an unshakable faith in an omniscient and omnipotent God. As a Christian liberal arts college, we must be certain our efforts are in harmony with God's design for our future. We will continually seek His guiding influence over our entire operation. Given the uncertainties we are all facing, one realization at the onset is that time is perhaps our greatest enemy. The intensity with which changes are occurring, most of them negative, indicates that a benign neglect to plan creatively can quickly turn normal operations to emergency survival tactics. A preoccupation with mere survival diverts us from the real goal of survival with excellence. For those who carefully plan in light of uncertainty, who earnestly seek to be in harmony with God's design, advancement—not survival—becomes the all-encompassing goal.

But as we press for results in an effort to excel, we must be reminded of one of the poignant statements in scripture found in Matthew 6:2. Here Christ denounces those who do good deeds ostentatiously—to be seen of men. In an indictment, Christ says that whatever reward might be coming to them they have right now—instant ego-building, instant gratification—with no reward awaiting them in the future.

Our service at Taylor is not a means of attaining public acclaim. Attention from men must remain secondary. Our obedience to Him is the core of true success. He alone is qualified to judge the real success in our journey.

Easy times may permit the luxury of complacency, but hard times demand, and have a way of producing, heroism. I am convinced we have the resources, the faith, the character to be as sacrificial, as resolute, as faithful as necessary to accomplish the essential and even the seemingly impossible in the decade ahead.

Yes, the challenges in this journey are great—but the rewards can and will be eternal. Let us join with the prophet Jeremiah who proclaimed about our vision for the future—

"For I know the plans I have for you, declares the Lord, plans to prosper you and not to harm you, plans to give you a hope and a future."

The variables may be uncertain, but our vision is clear.

I enthusiastically invite you to join us in this journey. Make a prayer covenant with us as we carve out our plans and plot our course.

And remember what a famous philosopher once said, "The road is always better than the inn."
A dream come true for
PAMELA GU

There once was a girl born in
China named Yue Xuan Gu—
a name very carefully chosen
by her parents. Yue means happy
and pleasing while Xuan is a very
special old Chinese word for mother
—the nuances of which cannot be
adequately expressed in English.

Today Yue Xuan Gu is in Amer-
ica—a childhood dream come true.
And although Upland and Taylor
had not figured in petite Yue Xuan’s
dream, she has once again dispelled
the old myth that you can’t get here
from there.

‘There’ for Yue Xuan is Shang-
hai, China. And the story of how
she got ‘here’ is purelyProv-
dential.

During China’s Cultural Revolu-
tion (1966-1976) higher education
was suspended, leaving Yue Xuan to
work in a factory for five years
after high school. Once the ban was
lifted Yue Xuan pursued a college
education. It was in one of her col-
lege English classes that she acquired
the name Pamela. She, along with
all of her classmates, was given an
American name by her professor
and for Yue Xuan the name stuck.

Pamela was in her third year of
studies when through a friend she
met Charlie Spicer, a businessman
from Greenwood, Indiana. When he
returned to the states he made con-
tact with his friend, Don Odle—for-
mer Taylor basketball coach, who
has made fifteen trips to the Orient
with American basketball teams and
had recently visited mainland China
—who in turn made contact with
Pam.

The Odles felt the Lord was
leading them, so they immediately
wrote Pamela promising to be her
sponsor if she would like to come to
America to study. With a long-
standing desire to do just that,
coupled with China’s now growing
interest in sending outstanding stu-
dents to U.S. universities, Pamela
felt the time was right to pursue the
realization of her dream.

Once she had obtained verifica-
tion of sponsorship, verification of
acceptance by an American univer-
sity, and a student visa, Pamela had
to present them to the U.S. Con-
sulate.

On the day she went to the Con-
sulate hundreds were waiting in line.
Of those hundreds, Pamela was one
of only eight or nine whose applica-
tion for an entry visa was accepted
that day, thus making her one of
only a handful of Chinese under-
graduate students allowed to study
in the United States. In addition,
many of those eight or nine had
been to the Consulate and waited in
line several times before—only to be
rejected. It’s no wonder that Pam
still marvels whenever she
remembers the events of that happy
day.

by Lynn Trapp
So it was this past summer that Pamela made the journey from China to the United States. She spent a week in California visiting an aunt and uncle and then flew to Indianapolis where she was greeted by Don and Bonnie Odle, whom she met for the first time.

Of that first encounter Don Odle recalls, “When we met at the Indianapolis airport, we immediately recognized each other though we had never met, and I threw my arms around Pam like she was a long-lost daughter coming home. Though Chinese are normally not that emotional, we were so glad to see each other that it was a natural response after several months of exchanging letters. My wife and I were so thrilled! We both had tears in our eyes.”

Pamela so far has an undeclared major although she is greatly interested in mass communications. She hesitates to enter that field, however, claiming that spoken English is her poorest skill. (I should speak Chinese so poorly!) She is, however, comfortably articulate and speaks English much better than she gives herself credit for, particularly so for one who has only been speaking our language for several months.

Although she had done some self-study of English, it was as an English major at Shanghai Teachers’ College that Pamela first became familiar with the language. Her curriculum included general survey courses in English and American literature as well as classes in grammar and traditional and contemporary language usage. However, outside of her conversational English classes Pamela never spoke our language. So although her oral English skills are superb, Pamela feels least confident in that area of communication.

Odle recalls that when he talked to Pamela in Shanghai by telephone he was so surprised at her good English. In addition, she addressed the Rotary Club of Marion and held over one hundred businessmen and their wives spellbound with her Christian testimony and presentation of her impressions of America.

Academically Pamela is doing extremely well, although she finds it very distressing not to be the top student, a distinction she consistently held throughout high school—among a near 2,000 student population—and maintained at Shanghai Teachers’ College.

“Pam is very inquisitive and is a fast learner. She has a very discerning mind,” the Odles observe.

Pamela attributes her academic record to two factors. “I am a perfectionist,” she asserts. Secondly, as the second and last girl in her once wealthy and successful family—which also includes three brothers—Pamela was somewhat favored. And as there were in earlier years enough servants to help with the household responsibilities, Pamela’s only “job” was to study—which she did with intensity.

And that is what she has done since arriving at Taylor, too. She has not yet found time to participate in many campus activities, but feels that student participation is greater at Taylor than at the Teachers’ College.

What does she particularly like about Taylor and the United States? She has been most impressed with the friendliness and openness of the people. In general, the Chinese are not so outgoing, particularly to strangers, Pam feels.

Of herself, Pam says she is much like a thermos, cool on the outside while warm on the inside. Because she is quiet, she says, people often feel she is aloof. However, once they talk with her they discover she is amiable and very approachable.

“She has meant much to our household,” Don Odle affirms.

“Pam has tremendous respect and joy for her freedom. Maybe because of this new-found freedom she is richer than we are because we do not appreciate what we have,” Odle says.

Pam plans to study at Taylor for the next two years. “If it works out well for her,” Odle adds, “maybe in the future one of her brothers or some of her friends may be able to come to Taylor.”

Note: We are enthusiastic about having this Christian young woman from Communist China as a member of the student body. She represents many students who urgently need financial encouragement to continue and complete their Taylor education. If you feel led to contribute to Pam’s support, please send your gift to Mr. Gerald Oliver, Vice President for Advancement, Taylor University, Upland, IN 46989. Your concern for Taylor students is deeply appreciated.
The student who tried to leave but couldn’t

Barbara Stedman '80

Taylor University can be proud when one of her young men or women is cited for excellence in some particular endeavor or activity. She can be prouder still when that young man or woman is a living example of a life dedicated to Christ.

Perhaps this combination of inner and outer strengths is a good reason why Dan Shani '81 was chosen as one of the 1981 Outstanding Young Men of America. What may be surprising, however, is the fact that Dan, a Taylor graduate, is also a warrior in the Maasai tribe of Kenya, Africa.

At the age of 14 he went through the official initiation rituals of a Maasai warrior—in effect, he became a man. As a boy he had greeted elders by bowing his head, and they touched his head; after becoming a warrior, he would shake their hands. From that point on he had to act like a man, and if he were living with the tribe he would have been responsible, along with fellow warriors, for protecting the tribe.

But Dan was not living in his hometown of Loitokitok (near Mount Kilimanjaro) most of the year. He began attending school at the age of 7, and when he was in the first "standard," or grade, he moved to a British boarding school for nine months of the year. Dan's father, a rancher and entrepreneur, had been educated in British schools and had the means to give his oldest son (and the fifth out of 13 children) the same sort of education. At standard six, then, he moved to the Rift Valley Academy, a missionary school, and completed the rest of his education up to age 18.

Besides having a Christian father and a Christian education, Dan marks an incident at the age of 13 as one of the major influences in his spiritual growth. That year he went to a Word of Life Bible Camp just outside of Nairobi and there responded to an altar call to accept the Lord. "That's where life really began for me," Dan said.

When it came time for Dan to graduate from the Academy and continue his education, he knew he wanted to come to the United States, but Taylor University was not the school he had in mind. He had heard much about it from Tricia Knowles who
visited Kenya while a student at Taylor, but Dan didn’t give much heed to her coaxing. He had his mind set on Texas A & M and an education in agriculture.

Tricia’s urging continued, however, and soon Dan’s basketball coach, Warren Day—a ’67 Taylor graduate—joined her in telling Dan about the benefits of learning at Taylor University.

Finally, when Taylor admissions material arrived in the mail, Dan could hold out no longer; he set his sights on Upland, Indiana . . . but just for one year, he said. After that he would be off to A & M.

And it’s a wonder he didn’t carry out his plans to head for the warmer climate of Texas. Dan was admitted for the spring semester of 1978 and arrived in America during the height of “the big blizzard.”

“I literally thought I was going to die,” he said. “I wore my coat to classes, nearly everywhere, and I kept asking myself, ‘Am I really in America? Everything seemed so big at first!’

Dan did manage to make it through that first year at Taylor, and without many complaints, but still his goal was an education in agriculture at A & M. When he tried to transfer, though, A & M wouldn’t accept him even though he met the minimum GPA requirements for a transfer student. With that door closed, Dan finally reconciled himself to his “fate” of being a Taylor student . . . and now he has no regrets about that choice. He can affirm, “I think the Lord really had in mind for me to stay here all along.”

He switched to a business major—with the eventual goal of selling agricultural equipment back in Nairobi—and began digging deeply into life at Taylor.

At first he faced some cultural barriers, but “with God’s help and the support of fellowship groups” he was able to adjust. As a warrior, for instance, Dan had been taught to have pride, to resist giving in to others, and so many people didn’t understand his actions.

It is, then, an even greater tribute to the working of the Lord in Dan’s life to observe the humility and altruism that characterize his demeanor. Randy Smith, who has been both friend and co-worker of Dan for the past few years in the Taylor Security Office (where Dan worked during the summers), had this to say about Dan:

“His shining example has been one of reverence and worship before the Lord; his devotion to the Word of Truth, humbling; his prayer life, unswerving; his discipline and dedication to know God, inspirational. I’ve found Dan to be one who truly seeks after the heart of God and His truth, who exemplifies the stature of the fullness of Christ our Lord.”

Dan’s four years at Taylor included various areas of ministry. One summer he was the Recreation Director for Christian Haven Boys’ Home near Taylor. He was involved in many activities at Taylor, including the Student Government Organization, the track and field team, the Echo, and the International Studies Committee.

For these and other accomplishments Dan has been selected as one of the 1981 Outstanding Young Men of America, which recognizes young men “whose efforts are dedicated to enriching the communities in which they live and the professions which they serve.”

Dan was notified about this honor in Mid-July—just about the time he was finalizing his plans to return to Africa after being away from his family for four years.

With his return to Kenya in October, of course, came many mixed emotions—joy in being back with his family, sadness at leaving Taylor, and a bit of confusion at the reverse culture shock. But he has adjusted well, and he’s managing his father’s estate until he finds a position in management in Nairobi.

In two or three years Dan plans to return to the United States and earn a master’s degree in business. With this, he hopes to teach at the university level in Kenya.

For many years, though—perhaps all of his life—Taylor will be the reference point to which he’ll look back with appreciation. “The support and love of the people I’ve gotten to know here,” he said, “the examples of men and women living out a Christian life, and all the things I’ve learned through Bible studies have been even more valuable than the academic side. While at Taylor the Lord has enlarged me as a person.”
The roots go deep

Homecoming always reveals the strong ties that bind alumni to Taylor and to each other. Although the ranks of the older alumni lessen with the years, the quality of the relationships and the fond memories of Taylor days do not grow dim.

Celebrating their 50th anniversary during Homecoming, October 16-18, the Class of '31 - a spirited group indeed - counted a remarkable 39 members of their group present for the event. The class of '41 boasted 23 members present out of their original group of 48. Spouses swelled their number to 44.

On these pages we attempt to capture some of the many facets which made Homecoming, 1981, an event which helps keep the cherished Taylor spirit aglow.
Bishop Ralph E. Dodge '31, left, delights and challenges students and faculty during the Homecoming chapel.

Below: Students caught up in the Homecoming spirit add a nostalgic and light-hearted touch to the Homecoming chapel.

Jean Bergwall accepts the posthumous "Distinguished Alumnus" award on behalf of her late husband, Dr. Evan H. Bergwall '38, President of Taylor from 1951-59. In addition, Mrs. Bergwall was named an honorary Taylor alumna. Dr. James Terhune '62, left, President of the National Alumni Council, and Charles Stevens '67, Director of Alumni Relations, made the presentations during the Homecoming brunch.
This typical meeting of long-time friends (top) is one of the joys of a Taylor Homecoming, as Joyce (Burtner) Trumbauer ’43 and Jessie (Burtner) Skinner ’41 can attest.

The Rev. Reginald and Flora (Adams) Alford ’51 (above) enjoy the chance to meet the “first family”—Gregg and Sara Lehman—during Open House in the President’s home Saturday morning.

Center: Charles Stevens, Director of Alumni Relations, escorts Taylor benefactor Fern Jackson from the platform after presenting her with the Alumni Association’s 1981 Distinguished Friend award during the Alumni Brunch.

Right: Stephen “Sparky” Renaker ’76, former basketball and golf star, voices appreciation after being admitted to the Taylor Athletic Hall of Fame during half-time of the football game. Looking on are John C. Wheeler ’54 and Dr. Lehman. Other inductees were David Bowers ’64 and Taylor Oliver ’74. Both were track and cross country stars.
Top: The Athletic Hall of Fame banquet Friday evening, following the alumni golf tourney in the afternoon, gave Gary Friesen '75 and David Bowers '64 opportunity for fellowship.

Above: Dorothy (Ferree) Yocum '51, left, and two of her contemporaries hold a summit meeting over photos of children and grandchildren during reunion activities.

Left: Dr. Robert Schenck '51, microsurgeon, displays his dexterity and musical talent during "Shenanigans," the Saturday evening student-alumni variety show.
A Cultural Mandate

The Music Department is "off and running." Groundbreaking ceremonies for the Fine Arts Building—Phase I (Music) on October 15 marked the beginning of the end for the sub-standard facilities that department has endured for several years. Here is a pictorial glimpse of the historic event, along with some thoughts presented at the ceremony by Dr. Philip Kroeker, head of the Music Department.

It has been said that man is a being addicted to the creation and enjoyment of all forms of art— and that for him art is very serious business. I believe that in a very real sense we can all identify with that statement. Whether we are the producer or consumer of art we all experience its impact on a day-to-day basis.

Here, we work in a Christian college, and although some have misrepresented Christianity as the enemy of art, the fact of the matter is that throughout history our

Donald V. Jacobsen '53, Chairman of the Taylor Board of Trustees, is the first to break ground, as a joyful President Gregg Lehman looks on.
Among those breaking ground are (L-R) Donald Jacobsen; Dr. Lehman; Dr. Luella Hermanson, major donor (with shovel); LaRita Boren, trustee and major donor; Scott Cox, President of the Taylor Student Association; and Dr. Edward Hermanson, trustee and major donor.

With gratitude and anticipation Dr. Philip Kroeker addresses the audience assembled for this special event.

faith has not only provided much of the subject matter for art but has provided the climate in which it could flourish; and today, as in the past, our faith provides the corrective and guiding principles for art.

Today, in this symbolic groundbreaking, we are reaffirming our commitment to our historical
Construction has been proceeding on schedule with completion expected in December, 1982. The 23,000-square-foot structure will house teaching studios, classrooms, thirty music practice rooms and rehearsal rooms, and a recital hall. Total cost will be about $1,874,900.

I am personally grateful for the vision of the Board of Trustees and the Administration. I am grateful for the generosity of those who are giving unselfishly to make this project possible. I am grateful for the students and faculty who will work together here, and I am grateful to God from whom comes all good and perfect gifts and without whose blessings what we do today will have little meaning.

Those of us who work in the arts recommit ourselves to the pursuit of excellence in our chosen discipline, whether we work in music, theater, or the visual arts. We know that this is our duty. I trust that this new building which is now under construction will only be a beginning and that we will soon be able to celebrate another groundbreaking ceremony for the other arts areas which are also in need of better facilities.

I would like to conclude my remarks with a paraphrase of a statement by Bach, one of my favorite composers.

"The aim and final reason of all art should be nothing else but the glory of God and the refreshment of the spirit."
ARE TAYLOR’S BEHAVIORAL STANDARDS THE SAME AS THEY USED TO BE?

Here is the official statement of “Expectations and Responsibilities for Community Life at Taylor University.” It is the result of many hours of careful thought by members of the administration, faculty, and the Taylor Board of Trustees.

Taylor University is a community of Christians who have joined together for the purpose of academic progress, personal development, and spiritual growth. Participation in the university community is based on the foundation of our commitment to the Lordship of Jesus Christ. Together we seek to honor Him by integrating faith and learning while our hearts and lives reflect the process of maturing in Christ.

The purpose of this statement is to identify the expectations for participation in our community that will assist us in living together and in meeting our institutional objectives. We acknowledge that it is impossible to create a community with expectations which are totally acceptable to every member. Nevertheless, certain expectations must be specified to assure orderly community life. When individuals join the Taylor community, they freely and willingly choose to take upon themselves the responsibilities outlined in this statement.

Assumptions

1. Loving God and being accountable to Him are the primary motivations for Christian relationships and behavior.

2. The Bible is our authority; it provides the essential teachings and principles for personal and community conduct.

3. God, through the Holy Spirit, places in every believer the inner resources and attributes to minister to others through supportive relationships.

RESPONSIBILITIES FOR RELATIONSHIPS

Living in daily fellowship with other Christians is a privilege and an expression of God’s grace. In recognition of this privilege great value is placed on the quality of relationships in our community. We acknowledge that we are living in a fellowship where we are dependent on and accountable to one another. The New Testament word for fellowship is koinonia. It is translated as partaker, communion, communication, contribution, distribution. Members, therefore, are encouraged to seek as many opportunities as possible to demonstrate koinonia.

Within our community the greatest expression of fellowship and the highest principle for relationships is love. As Scripture states:

We should love one another. This is how we know what love is: Jesus Christ laid down His life for us. And we ought to lay down our lives for our brothers . . . let us not love with words or tongue but with
“Certain behaviors are expressly prohibited in Scripture and therefore should be avoided. . . .”

Implementing the above expressions of love in relationships requires continual effort and sensitivity to others. Relationships of this quality enrich our lives, honor God, and assist in meeting the goals of the university.

RESPONSIBILITIES FOR BEHAVIOR AND ATTITUDES

Biblical Expectations

Scripture teaches that certain attributes are available to individuals through the Holy Spirit. These attributes include “love, joy, peace, patience, kindness, goodness, faithfulness, gentleness, and self-control. Against such things there is no law” (Galatians 5:22-24 NIV). This “fruit of the Spirit” is to be sought, encouraged, and demonstrated in our relationships.

In contrast to encouraging these positive attributes of the heart, Scripture condemns attitudes such as greed, jealousy, pride, lust, and hatred. Although these attitudes are sometimes difficult to discern, they can hinder relationships with God and others and lead to unacceptable behavior.

Certain behaviors are expressly prohibited in Scripture and therefore should be avoided by members of the university community. They include theft, lying, dishonesty, gossip, slander, backbiting, profanity, vulgarity (including crude language), sexual promiscuity (including adultery, homosexual behavior, premarital sex), drunkenness, immodesty of dress, and occult practices.

In keeping with scriptural admonitions to bring ourselves under the authority of government, members of the Taylor University community are expected to uphold the laws of the local community, the state of Indiana, and the nation. An exception would be those rare occasions in which obedience to the civil authorities would require behavior that conflicts with the teaching of Scripture. On such occasions, each individual would submit voluntarily to the civil penalty for his behavior. Behavior resulting in civil arrest on or off campus is subject to review within the university’s disciplinary procedures.

University Expectations

In addition to subscribing to biblical expectations, members of the Taylor University community voluntarily commit themselves to the following standards of behavior. This commitment results from the conviction that these standards serve the good of the individual as well as the institution. These standards are not set forth as absolutes or as an index of Christian spirituality but

actions and in truth. Since God so loved us, we also ought to love one another. Whoever loves God must also love his brother (1 John 3:11-16, 18; 4:11, 21 NIV).

For the purpose of our community we have identified the following specific expressions of love as being among the most desirable in our relationships.

Edification

We expect each member of the community to strive consciously to maintain relationships which support, encourage, and help others.

We who are strong ought to bear the weaknesses of those without strength and not just please ourselves. Let each of us please his neighbor for his good, to build him up (Romans 15:1-2 NIV).

Bearing with One Another

Because of our humanness, difficulties in relationships can occur. In such cases we are to respond as the Scripture states:

... clothe yourselves with compassion, kindness, humility, gentleness and patience. Bear with each other and forgive whatever grievances you may have against one another (Colossians 3:12 NIV).

Burden-Bearing

We are responsible to come alongside those experiencing grief, discouragement, illness, tragedy, or other personal trial. Expressions of bearing one another’s burdens include comfort, encouragement, consolation, and intercession.

Speaking the Truth in Love

A community such as ours can be strengthened by speaking the truth to each other with love. Problems in relationships and behavior can be resolved constructively by confronting one another in an appropriate spirit. If the welfare of the one being confronted is paramount and if the confronter is acting in love, the process can produce growth.

Reconciliation, Restoration, and Restitution

Healing broken relationships is necessary for a healthy community. When relationships have been harmed, regardless of the reason, individuals are expected to reach out to one another, to forgive one another, to restore relationships, and to make restitution. II Corinthians 5:18-19 NIV states:

... and He [Christ] has given us the ministry of reconciliation... and He has committed to us the message of reconciliation.
“The University urges its members to be selective in their choices of entertainment and recreation.”

rather as expectations of this community. Because of the importance of trust in and responsibility to one another, violations of these standards are regarded as a serious breach of integrity within the community.

The following standards apply to students, faculty, and administrators at Taylor University.

1. Members of the community are to observe the Lord's Day (Sunday) as a day set apart primarily for worship, fellowship, ministry, and rest. While activities such as recreation may be a part of the day, "business as usual" relative to university programs and services will not be sanctioned or encouraged except where absolutely necessary.

2. Corporate worship, fellowship, and instruction are essential for our community. Therefore, students, faculty, and administrators are expected to attend chapel. Regular attendance is understood as a mature response to our community goals. The attendance policy is not a voluntary one; it is dependent upon individual honor and allows six or fewer absences each term.

In addition, members of the community are encouraged to participate in university-related religious activities as well as those of their own church.

3. The community recognizes the danger to one's physical and psychological well-being in the use of certain products. Therefore, members of the community are to refrain from the use of tobacco in any form, alcoholic beverages, hallucinogenic drugs and substances (including marijuana) or narcotics not authorized by a physician. Under no circumstances are the above to be used, possessed, or distributed on or away from campus. Members are expected not to abuse the use of legal substances.

4. Gambling (exchange of money and goods by betting or wagering) is viewed as an unwise use of God-given resources and therefore is not acceptable in any form.

5. Because a significant number of evangelical Christians view that social dancing is a morally questionable activity, social dancing is not permitted on or away from campus. However, acceptable forms of expression in the academic program may include sanctioned folk dance, ethnic games, and the use of choreography in drama, musical productions, and athletic events.

6. Because of our concern for the worth and dignity of persons, each member of the community is expected to be sensitive to special needs existing in our society and on our campus. Therefore, discrimination against others on the basis of race, national origin, sex, or handicap is not acceptable.

7. Any kind of demeaning gesture, threat of violence, or physical attack directed toward another person will not be tolerated. Vandalism of property is also unacceptable.

8. The university urges its members to be selective in their choices of entertainment and recreation. Activities and entertainment that are of questionable value or diminish a person's moral sensitivity should be avoided.

9. The pornography industry exploits people. Further, the use of the industry's products is immoral. Therefore, pornographic materials are not to be used, possessed, or distributed on or away from campus.

10. Consideration for others and standards of good taste are important to Taylor; therefore, all activities should be limited by this principle.

11. Members of the community are subject to the demands of academic integrity such as honesty and giving credit to sources.

12. Compliance with day-to-day policies and procedures of the community is expected from members. These routine items are listed in the Student Life Handbook, the university catalog, and Manual of Operation.

CONCLUSION

The intent of this statement is to identify expectations that assist Taylor University in functioning as a Christian community and in achieving its goals as an institution of higher learning. The statement addresses relationships and behavior; these emphases are parallel and vital to the quality of our experience together. The behavioral portion of the statement includes standards that are specific to the university. These standards are important to our community and must be consistently maintained to assure a proper climate for learning. Nevertheless, these standards must be kept in perspective with the biblical responsibilities for relationships and behavior.

The book of Colossians provides an appropriate summary of the goals for our community:

Therefore, as God's chosen people, holy and dearly loved, clothe yourselves with compassion, kindness, humility, gentleness and patience. Bear with each other and forgive whatever grievances you may have against one another. And over all these virtues put on love, which binds them all together in perfect unity. Let the peace of Christ rule in your hearts, since as members of one body you were called to peace. Let the word of Christ dwell in you richly as you teach and admonish one another . . . . And whatever you do, whether in word or deed, do it all in the name of the Lord Jesus, giving thanks to God . . . . (Colossians 3:12-17 NIV).
Taylor's president deserves our support

Taylor University, with its international reputation as a quality Christian college, is one of Grant County's most outstanding assets.

A new chapter in Taylor's history will begin officially this week when Dr. Gregg O. Lehman is inaugurated as president of the 1,570-student college in Upland.

Pre-inaugural ceremonies will be Thursday night at Taylor with the actual inauguration scheduled for Friday morning.

Dr. Lehman, who assumed his new duties July 1, doesn't fit the traditional picture of a college president at a conservative, evangelical college.

His educational background is in business, not theology. And a lot of attention has been focused on the fact he is only 33 years old. That makes Dr. Lehman the youngest president in Taylor's history and among the youngest college presidents in the country.

Some may consider that a liability, but we don't think so. That seems like an ideal background for running a college or university.

Financial stability is a major concern for any college or university and, more and more, educational decisions are based on financial considerations.

And with youth comes enthusiasm and new ideas — something all colleges and universities must generate to cope with the changing educational needs of our society.

There's little doubt Dr. Lehman will bring those attributes to his new job. He already has done that since coming to Taylor five years ago.

In an interview with the Chronicle-Tribune six months ago, Dr. Lehman discussed what he saw as the mission of Taylor.

That mission basically has two thrusts: The need for long-range financial planning without losing sight of the strong Christian values and liberal arts education which have made Taylor what it is today.

Dr. Lehman admitted there are certain pressures on evangelical, Christian colleges to relax the conservative lifestyles demanded of students.

He does not plan to do that, and we hope he is able to preserve that tradition.

That does not mean there won't be changes at the university, though.

Dr. Lehman wants to expand the college library, build the school's endowment and change the tenure policy from a lifetime guarantee of employment to a multi-year contract in order to give the faculty incentive for staying "at the cutting edge of education."

We hope he succeeds with all of those goals — and more.

Running a college or university isn't the easiest job to have these days.

In the past five years, though, we have seen enough of Dr. Lehman's style and leadership to think he is the right person to be heading Taylor University.

He deserves the support of everyone in Grant County because we all stand to benefit from the continued success of Taylor University.

We wish Dr. Lehman well as he begins what we hope will be a long and successful tenure as president of Taylor University.

From The Marion Chronicle-Tribune
October 4, 1981
ON AND OFF CAMPUS

Burden receives two-year grant from NSF

Dr. Stanley L. Burden, Professor of Chemistry and Physics, has been awarded a $17,000 two-year grant from the National Science Foundation to fund the continuing development of on-line microcomputer systems for Taylor.

As stated in the grant proposal, the chief purpose of the grant is to "develop hardware, software and courseware which would enable an Apple II Plus microcomputer to be used for on-line experiment control, data acquisition, reduction and display in selected experiments and projects" in upper-level science courses. Such a system would improve under-graduate chemistry and physics laboratory experiments.

In an on-line computer system, laboratory instruments are interfaced to a computer which collects the in-coming data and plots it on a television screen for the scientist to see.

This type of computer system will be of particular interest and help to upper-level chemistry, physics, and environmental science students as much of their project time is given to "relatively non-instructive, routine" tasks such as "manual data acquisition over long periods of time, many repetitive calculations and graphing large quantities of data."

With an on-line computer system not only would project time be significantly decreased as the project information would be directly and quickly recorded, charted, and made available by the computer, but also it would minimize student involvement "in the less instructive phases of experimentation and maximize their involvement in areas such as experimental design, method evaluation and comparison, as well as data interpretation and reporting."

In addition, such a system will provide a much needed competency for Taylor's science majors.

The development of an on-line computer system will be done in Burden's Micro/Mini-Computer Systems course as part of the LOCI (Local Course Improvement) pro-

Youth Conference speaker, dates set

"More Than Conquerors" is the theme of the 1982 Youth Conference to be held March 26-28. Guest speaker will be Ken Overstreet, Executive Director of Youth for Christ, San Diego. For reservation forms or information please contact Janice Handy or Dave Shipley, Co-Chairmen, Youth Conference Office, Taylor University, Upland, IN 46989.

The music building is well underway as revealed by this photo taken in November. The facility is located just southeast of Rediger Chapel/Auditorium and southwest of the "dome."

Betty Freese named to alumni post

Betty G. Freese, who has given leadership to the Taylor alumni program for ten years, has been named Associate Director of Alumni Relations. In her new position Betty will work closely with Chuck Stevens in accomplishing the goals and objectives of the Alumni Association.

"The qualifications, skills and experience which Betty possesses will enhance the Alumni Relations staff's desire to meaningfully serve the alumni and friends of the University. Her experience and strengths will bring an invaluable complement to the Office of Alumni Relations," commented Gerald Oliver, Vice President for University Advancement.

Betty will continue to direct Homecoming, senior recognition activities, production of the Alumni Directory, and other projects.

Vacationing in Florida?

If you will be in Florida during March, plan to attend the West Florida Club program with Taylor's new president Dr. Gregg O. Lehman and Bobby Richardson, former New York Yankee star.

Tentatively, the Taylor Club will be held at the Holiday Inn Airport, Tampa. For details and reservations contact Coach Don Odle (813/785-1986) or Chuck Hess (813/689-5795).
Charles Stevens

Stevens named Alumni Director

Charles C. Stevens, of Upland, has been appointed Director of Alumni Relations at Taylor University. He assumed his new position October 1, succeeding Howard Taylor who resigned last spring to join the Fuller Theological Seminary development staff.

Since 1976 the 36-year-old Stevens had been a carpenter with Corfl Construction of Upland. During the past year he also served as a part-time assistant professor of Christian education at Marion College. From 1971-76 he was a youth minister with Wandering Wheels, coordinating and organizing bicycle and bus tours in the U.S. and abroad. In addition, he was previously employed as a part-time instructor of Christian education at Taylor and as a salesman for the Southwestern Book Company.

Stevens received a B.A. from Taylor and an M.A. from Wheaton Graduate School, with both degrees in Christian education. From 1968-70 he served in the U.S. Army and was named “Soldier of the Month” while on military tour in Viet Nam.

Gerald Oliver, Vice President for University Advancement at Taylor, commented on the new appointment: “Stevens brings many fine qualities to this position. He is noted for his thorough preparation,

Computer team beats major universities

Competing against much larger colleges and universities (some of them using graduate students), the Taylor University Information Sciences Department FORTRAN team captured third place in a recent contest held at Ohio State.

Defeated only by Purdue (first place) and Youngstown University (second place), Taylor finished ahead of Notre Dame, The University of Michigan, Western and Central Michigan, Michigan State, Ball State, Ohio State, Kent State, Bowling Green, Louisville, and many more.

Since the competition was established seven years ago by the Association for Computing Machinery, Taylor has accumulated three third-place finishes, plus one seventh-place national finish.

The Taylor team included junior and captain Craig Speicher from Elkhart, senior Brad Hicks from St. Louis, and sophomores Tim Robinson of Grand Rapids and Jim Botta of Evansville. The two sophomores were competing in their first FORTRAN competition.

“This team worked long and hard to do so well in this competition,” stated Professor Wally Roth, head of Taylor's Information Sciences Department.

“With three team members back next year, plus the return of another member of last year's outstanding team, Nate Kastelein, son of Computing Center Director John Kastelein, we should have an excellent team again next year. We have our sights set on making the nationals in Orlando next year,” Professor Roth added.

orderly detailed planning, and sincerity. He is anxious to affirm Taylor's commitment to its alumni by providing continuing service, opportunities for interaction, and an arena in which many friendships can be maintained.”

Stevens and his wife Barbara (Fesmire '73) have twin daughters.

Faculty vacancies for 1982-83

Qualified candidates for the following faculty positions are being sought by the Office of Academic Affairs. If you know of prospects you can refer, or if you are interested in one of these vacancies yourself, please call or write Dr. Robert Pitts. Minimum qualifications include a master's degree in the field being filled.

English
Finance
Marketing
Physical education
(football coaching)
Spanish
Social work

Two grants aid current programs

Charles Newman, Director of Service Operations, has announced that Taylor received two small grants last summer which enabled the institution to take some steps forward in two areas of concern. The first of these grants related to conducting energy audits in all of the campus buildings. These audits were conducted by Taylor personnel and the institution was reimbursed for the expense of the audits in the amount of $4,500.

Mr. Newman also announced that the institution received a grant in the amount of $6,000 from YCCIP and Title Six of Grant County. The grant from this family service organization enabled Taylor to make the Reade Memorial Liberal Arts Center more accessible to the handicapped through the installation of a ramp and electrically generated doors at the west end of the building.

We are grateful for the support these two organizations provided the college as it continues its effort to conserve energy and to comply with regulations for the handicapped.
'21
For some people, life begins at 40. For the Rev. William O. Moulton, life is beginning again—in a sense—at age 85. That is, the Church of the Brethren has voted to employ him as its permanent part-time pastor for as long as he wants to remain. He has been preaching there each Sunday, on a year-to-year basis, for the past four years. William and his wife Leota live in Flint, MI.

'28
A grand 50th wedding anniversary party was held in honor of the Rev. Earl and Frances (Thomas) Allen on April 25. About 300 guests were present at an open house at the Sun Valley Lodge. Relatives, friends from Taylor, four members of their wedding party, the Allens' children, and members of the Ministerial Association all were part of the celebration. Both Earl and Frances are active in the United Methodist Church, and Earl is currently chaplain for the Sun Valley Lodge. The Allens reside at 10736 Sun City Blvd., Sun City, AZ 85351.

'LATE CLASS NEWS

Stan and Carolyn (Wolfgang x’62) Lewis, missionaries with World Gospel Mission, returned to the U.S. on October 25, 1981. They had been in their tenth year in Burundi, Africa, along with children Stephen and Christina, but had to leave when church-mission-government conflicts intensified. While searching for God’s direction from here, the Lewises may be reached by writing to Box WGM, Marion, IN 46952.

Jon Utley ’78 is using his art major in the merchandise presentation division of the Zayre Corporation in Massachusetts. He also teaches a college course in visual merchandising. His home address is 15 Gilbert St., Farmingham, MA 01701.

Births

Terry ’71 and Joyce (Payne ’72) Steiner are happy to announce the birth of Jennifer Marie on October 24, 1981. She was welcomed home by brothers Jason, 6, and Jeffrey, 3. Terry is band director at Eastern High School, Green township, Indiana, and Joyce is full-time housewife and mother. Their address is 321 South Howard, Greentown, IN.

Marvin and Vickie (Miller ’75) Shaffer ’72 announce the birth of their second daughter, Lisa Kay, on February 15, 1981. Sister Julie is 2½. Marvin is a Manufacturer’s Representative with Miller Component Sales, Inc. and he and Vickie are very active in their church. Their address is 372 Halifax Drive, Vandalia, OH 45377.

Richard ’69 and Judith Poland are pleased to announce the birth of their first child, Brooke Andrea, born December 2. Rick and Judy reside at 184 Madison Ave., Skowhegan, ME. Rick is a partner in the law firm of Poland, Corson and Ketterer, and is also beginning his sixth year as Judge of Probate for Somerset County.

Dr. Walter Randall named President of APS

Dr. Walter C. Randall ’38, professor of physiology at Loyola University’s Stritch School of Medicine, and a member of the Taylor Board of Trustees, has been named president-elect of the American Physiological Society.

Internationally known for his research on the neural control of the heart and cardiodynamics, Dr. Randall, who served as chairman of the physiology department from 1954 to 1975, has been a member of APS since 1942.

In 1971 Dr. Randall received the Stritch Medal, an award which is presented to a physician or medical researcher who exhibits outstanding professional competence, resourcefulness, benevolence and dedication. He is a member of numerous professional organizations and has authored or co-authored over 300 articles for professional journals and publications.

Walter and his son, David ’67, a physiologist at the University of Kentucky, occasionally present research papers at the same conventions. David’s wife is the former Pam Reynolds ’69.

Walter is married to the former Gwen Niebel ’40. They reside at 624 N. Hamlin, Park Ridge, IL 60068.
the last issue of the Taylor Magazine. On the contrary, he has been superintendent of the Southern Wells Community Schools for the past four years. He and his wife Agnes live at R.R. 3, Hartford City, IN 47348. Their two children, Jill and Phil, have begun their own households.

'52

A Doctor of Ministry degree was recently earned by Richard Unkenholz, who is Senior Pastor at First Methodist Church. His wife, Pat (West x), continues to be involved in music, especially with handbell choirs. Pat is currently studying for the Diaconal Ministry of the United Methodist Church. Dick and Pat live at 421 2nd Ave., S.W., Jamestown, ND 58401.

'57

Don and Barbara (Benjamin '59) Love and family are on furlough from their missionary assignment in the Philippines until the summer of 1982. Their furlough address is Box 363, Cedarville, OH 45314.

'60

A Taylor class reunion was held at the home of Don and Mary (Hennings) Weirick of Culver, IN on Labor Day. The families who attended include: Mr. and Mrs. Larry Bibler x'62 and their three teenage children of Mentone, IN; Ed and Luann (Adams '63) Phillips and their two small sons of Fairborn, OH; and Keith and Lois (Van Meter) Petet and their four children of Rensselaer, IN. A good time was enjoyed by all.

After 17 years of teaching music in the public schools of Springfield, MS, David R. Scudder x has taken a new position at Bethel Christian School, Port Republic, NJ. His wife Barbara will teach second grade at the same school. The Scudders' new address is 112-20 Toms Court, Tuckerton, NJ 08087.

'67

Joseph E. Miller, who is presently serving as a U.S. Army Chaplain at the main post chapel at Fort Sill, OK, has been promoted to the rank of major. His wife, Mary Kay '64, has recently earned her master's degree in reading education. The Millers, including Joe (13) and Susan (7), are living at 1315 Upton Road, Fort Sill, OK 73503.

There has been a change of address for Bob and Elaine (Saunders) Shuler. They have been transferred to The Rolling Hills Methodist Church, 27721 Longhill Dr., Palos Verdes, CA 90274.

'68

Harry and Susan (Peterson) Adams have also moved. They are helping to start a new church and are really enjoying their new location at 2250 Greenfield Rd., Winchester, VA 22601.

Eugene B. Habecker assumed his duties as the eleventh president of Huntington College (IN) on August 1. He was previously Huntington's executive vice president. Gene's professional involvements are many and varied, and he was admitted to the Pennsylvania Bar in 1974. Gene and Marylou (Napoli) live in Huntington with their children, David, age 9; Matthew, age 8, and Mary, age 6.

'70

Harold and Becky (Rodgers x'72) Mally and 3-year-old Sarah are living at 660 West 9th Ave., Marion, Iowa 52302. The Malloy's are working with Campus Life in the Cedar Rapids area.

After serving as teacher and administrator at the Amazon Valley Academy in Brazil for six years, Albert Roth, his wife Janice, and their children Gregory and Heather, now live in Pontiac, MI where Albert is secondary principal at Oakland Christian School.

'71

William Beck received his MSW degree from Indiana University in May, 1980 and is now employed at the V.A. Medical Center in Marion. His address is 2142 B. Blayton Court, Marion, IN 46952.

'72

Don and Sharmin (Drake) Brenneman are now at Rt. 5, Box 46E, Valdosta, GA 31601, where Don is a chaplain in the Air Force. Sharmin is teaching a class called Basic Skills in Lanier County High School. The Brennemans are enjoying Southern and military life, but are hanging on to their Yankee accents.

'73

Michael J. Mastrosimone x received his M.R.E. degree from Gordon-Conwell Seminary and is currently minister of Christian Education at the Baptist Church of West Chester, PA. Mike, his wife Gail, and their daughter Ashley (4), and son Travis (1) reside at 371 Wells Terrace, West Chester, PA 19380.

Joyce (Richardson) Fletcher has been appointed Regional Program Director of the University of Illinois. Her husband David is Ass't. Professor of Philosophy at Wheaton College, and they reside at 411 Stoddard, Wheaton, IL 60187.

Jessica Ruth Leonhard is alive and well and happy at Box 2525, South Bend, IN 46680. She is employed as Director of the YWCA Shelter for battered Women of St. Joseph County.

There is a new address for Ruth Yocum: 6902 Penrose Dr., Ft. Wayne, IN 46815. She is working full time as an RN at Parkview Memorial Hospital. Her future plans involve deputation for missionary service with the Assoc. of Baptists for World Evangelism, Inc.

'74

David Young and his wife Lisa have completed three years of service in Lane, PA, and have moved to 55 West Silver St., Westfield, MS 01085. David is pastor of the Westfield Evangelical Free Church.

Larry and Sue (Rohrer '75) Hunt moved to 1107 Wildwood Lane, Lawrencelville, GA 30245 because General Motors transferred Larry. He works there as an Industrial Hygenist. Sue is a biology instructor at Dekalb Community College.

Among the students receiving the Doctor of Osteopathy degree from the University of Health Sciences was Margaret R. Troxell. She is now an intern at South Bend Osteopathic Hospital and lives at 5213 E. Jefferson Blvd., South Bend, IN 46615.

Katherine (Hays) Hess is now practicing internal medicine in her hometown of Ashland, OH. She and her husband Steve have two sons - Kevin (3) and Jason (4 months).

Joyce (Perry) Winkler and her husband Jonny are now living at 1028 12th Ave., Huntington, WV 25701.

'75

Alice (Himebaugh) Polston is now an assistant caseworker in the county welfare department in Ft. Wayne. Her husband Larry is a lumber salesman. The Polstons reside at 2520 Dexter Dr., Ft. Wayne, IN 46816.

Residing at 101 N. Lincoln Ave., Orchard Park, NY 14127 are Bruce and Barbara (Bugge '76) Narbe.

'76

Stan Dougherty is in his second year as head basketball coach at Elwood High School. Stan and his wife Brenda and their two children (Amber, age 4 and Travis, age 2) reside at 1011 S. Anderson St., Elwood, IN 46036.

Also a head basketball coach is Jeffrey Meyer. He is employed at Liberty Baptist College in Lynchburg, VA. Jeff and his wife Karen have a daughter, Holly (1). Their address is 303 Smibury Lane, Forest, VA 24551.
Jim and Angela (Merrell '77) Fansler are now living at 414 Forest, Oak Park, IL 60302. Jim is a commercial artist with a firm in Chicago. He and Angie have two sons: Drew, age 4 and Brian, age 1.

Charles and Mary (Brolund x'80) DeHaan are living at 4645 High Point Dr., #16, Rockford, IL 61111. Chuck is practicing medicine in the Family Practice Residency in Rockford.

The new address of K. David and Carol (Kull) Monson is 6 Aldee Ln., Wilmington, DE 19809. Dave is employed by I.E. DuPont de Nemours & Co. as a research chemist in their biochemicals department.

Steve and Kris (Hayes '77) Amerson have moved into a condominium at 15041 Chatsworth St., Mission Hills, CA 91345. Steve is Assoc. Minister of Music at First Baptist Church of Van Nuys. He is doing some TV and recording work. Kris teaches junior high at the church day school and occasionally works as a movie extra.

Glen and Georgann (Maroc '77) Richardson have moved to 20020 Hillcrest Dr., Euclid, OH 44117.

Michael and Gay (Schieben) Kuhn are now residing at 420 N. Broad St., Griffith, IN 46319.

77

Gary and Sally (Wright x) Leath are living at 53430 Franklin Dr., Utica, MI 48087 after a 2-year stay in Southern California. They have a son, Joshua (3) and a daughter Cheryl (6 months). Gary is currently selling cars, while Sally is at home. (She would love to hear from old Taylor friends.)

Sarah (Immerfall) Blake is now teaching world history and English while her husband Roy x'75 is in residency for maxillofacial prosthetics. The Blakes live at 5669 W. 43rd St., Indianapolis, IN 46254.

Campus Crusade for Christ, Int'l. has new staff members in James and Janet Porter. Jim's assignment will involve working with the Athletes in Action wrestling team as its trainer. The Porters, including 4-year-old Jason, can be reached at 2001 Northwest 81, San Bernardino, CA 92414.

The new address of Melissa (Thompson) Elliot and her husband is 10340 Corbell, St. Louis, MO 63141. Melissa recently earned a master's degree, while her husband received his Ph.D.

78

Kent and Karen Steiner have taken new positions with World Wide Missions. Karen will work as the secretary to the principal at Twin Wells Indian School, and Kent will be the band director. Their new address is Twin Wells Indian School, Sun Valley, AZ 85029.

Evert "Buddy" Young and Vicki (Norris) Young live at 750 Connecticut St., North Bend, OR 97459 with their two sons, Joshua Mark 2½, and Daniel Everett 1½. Vicki is a full-time mother/housewife/manager. Buddy is a police officer with the North Bend Police Department and also manages the motel in which they live. He is also a first sergeant with the Oregon National Guard Reserve, 10th Security Battalion, Company "Bravo." The Youngs attend Green Acres Community Church which is run by Village Missions.

79

The President of Huntington Memorial Hospital (IN) has announced that Michael F. Rege has taken the position of Director of Community Relations there. Mike's new address is 600 Bartlett St., #5, Huntington, IN 46750.

Drew and Chris Whiffield and their 1-year-old son Lucas Daniel now reside at 10082 Lola Lane, Garden Grove, CA 92643.

80

The address of Paul and Jill (DeVries) Walther is 2101 B. Hidden Lake Dr., Tampa, FL 33612. Paul is working in the education department of Baldwin Music Co. Jill is an accountant for a data processing firm.

George McClane writes that he is both pleased and amazed to announce he has been accepted at Michigan State University Medical School. He has now decided that the "all-nighters" were worth it.

Brad Brinson has recently moved from a youth pastorate in Florida to accept a call from the First Baptist Church of Geneva, IL (pastors Bob Grey and Jay Kesler). He began seminary studies at Trinity this fall. Brad's address is First Baptist, 2300 South Street, Geneva, IL 60134.

82

Michael and Dawn (Johansen x) Carroll report that their address has changed to 842 Old Willow Rd., Apt. 203, Prospect Heights, IL 60070.

Global Taylor

Elizabeth Suderman '44 is still serving at C.P. 33, Lubango, Angola, Africa. Her current responsibilities include hostessing in a home where visitors are frequent, and also continuing her translation work. She requests prayer that her translated books and daily Bible readings be printed quickly.

From West Africa, Ralph '45 and Ruth (Roseberry '42) Herber write that the past few months have been activity filled, and not without blessing. A youth center has now been started and the Herbors are convinced that will meet a great need. With three years left on the field, they constantly wonder, "who will take our place?" They can be contacted at B.P. 75 - Sikasso, Mali, West Africa.

Since 1953, Paul and Chloetta (Egly) Erdel, both '50, have been missionaries under the Missionary Church. Most of their years on the field have been spent in Ecuador. The Erdels help begin churches and train leaders, while using many avenues of evangelism in the city of Esmeraldas. They reside at Casilla 187, Esmeraldas, Ecuador.

Barbara Hova '53 is still busy at 5 Min Chuan 6th St., Hualien 950, Taiwan in her missionary endeavors. She says she is always, there is strength for a daily life that bears the stamp of God's approval.

Mike '55 and Lorena (Smith x'56) Murphy have begun their fifth term with OMS, Int'l. as missionaries to Brazil. They will be in a new location setting up a counseling center, as well as a video-tape studio. They are thrilled at how their support came in, but there was one drawback to returning to the field: the Murphys had to say good-bye to all of their children. Prayer support will be essential as they settle in to their new surroundings.

The new address (third one in three years) for Stanley and Carolyn (Wolfgang x'62) Lewis is B.P. 1420, Bujumbura, Burundi, Africa. This year they will be operating their mission guest house and doing literature evangelism in a city of 100,000 people. They hope to get a new church started in their denomination. The Lewises are serving with World Gospel Mission.

Georgia Dodd x'63 is in her fourth term as a missionary to Rio de Janeiro, Brazil with Child Evangelism Fellowship. Her main work is training others to reach children with the gospel. Many children have been led to the Lord through Georgia's ministry. Her mailing address is Cx Postal 1661, Rio de Janeiro, R.J., 20010, Brazil.

It was a busy fall for Gary and Sherry (Hatton) Bowman, both '65. As TEAM missionaries in Spain, they had several American young people stay in their home for a few months to participate in the evangelistic work. The Bowmans also sent their three children, grades 8, 6, and 2, off to school. They are encouraged that their church young people
Marriages


Beth D. Pichea '80 and H. Douglas Sanford were united in marriage on June 6. The Sanfords live at 75 Union St. Hillside, MI 49242.

July 11 was the wedding date for Melinda A. Van Natter '81 and Randall Evans. Currently they reside at 327 N. Barron St., Apt. #1, Eaton, OH 45320.

Dave Henderson '82 has had some changes in his life, the most important being his marriage to Georgiann Brooks '83 on July 11. He is currently enrolled in an agriculture program at Purdue University. Dave and Georgi have moved to 2330 Northwestern Ave., Apt. 5, West Lafayette, IN 47906.

The wedding of Michael Ayers '78 and Marilyn Moore took place on July 18. Mike and Marilyn now reside at 7716 Tanager Lane, Indianapolis, IN 46256.

July 18 was also the wedding date for Brenda Freiburger '82 and LiJG Ted Urda, a U.S. Navy pilot. Their home address is 6516 College Grove Drive, #49, San Diego, CA 92115.

The marriage of Sally Netzell '76 and John Conklin was celebrated on July 25. The Conklins are both teachers at Kingsway Academy in the Bahamas. Their mailing address is P.O. Box N-4378, Nassau, Bahamas.

Vows were exchanged on July 25 between Lynn Fairchild '77 and James Alvaro in Taylor, MI.

Cynthia Louise Smith '79 married Michael Eugene Smith on August 1. The Smiths have a new address: 1112 W. Madison, Ottawa, IL 61350.

Also on August 1, Carla Yvonne Ferguson '80 and Douglas Lynn Stevens were united in marriage at the Upland Evangelical Mennonite Church. Their mailing address is Box 107, Upland, IN 46989.

On August 8, Eunice Marie Hammel '77 and Thomas Harold Branch exchanged marriage vows. The Branches reside at 4207 Wallingford Lane #4, Louisville, KY 40218.

The marriage ceremony of Dawn Elizabeth Rilkey and Mark Slaughter, both '81, also was held on August 8, with the Rev. V. H. officiating. The Slaughters are now serving in the Office of Student Ministries at Taylor.

Kenneth Rienth and Catherine Cawford '78 were married on August 15. Catherine has left her teaching job with Head Start in New York to join her husband in Virginia. Kenneth is a field supervisor for the Amerada Hess Corporation. Their address is 7631 Highland Woods Ct., A-1, Lorton, VA 22079.

Births

John '74 and LaVonne Norris are happy to announce the birth of a daughter, Deborah Leigh, born January 2. She joins brother Nathan and sister Jennifer. Their address is 1435 S. Sumner Rd., Coos Bay, OR 97420.

Scott and Donalee (Dixon) Culver, both '74, are proud of their new daughter, Tanis Elizabeth, born January 11. Her brother, Sean Ellsworth (4), welcomed her home. Scott is in his 5th year as an associate pastor at Independent Bible Church in Pt. Angeles, Washington. The family resides at 216 W. 4th St., Pt. Angeles, WA 98362.

A Valentine gift from God arrived to Garry L. and Patricia L. (Thursby) Peters, both '75. Their first child, Eric Matthew, weighed in at 8 lbs., 15 oz. Patricia is a teacher at Clay Jr. High School, and Garry is District Manager for Pepsi-Cola of Indianapolis. They live at 93 Thornberry Ct., Carmel, IN 46032.

Another Valentine birth was the daughter of Allen '74 and Nancy Feeley. Her name is Courtney Lynn and she weighed 8 lbs., 11 oz. Allen is a dentist. The Feeleys' address is P.O. Box 189, Essex Junction, Vermont 05452.

A daughter, Jennifer Jean, was born on February 27 to Jeff '77 and Becky Brys. Becky is currently working at Excallo Corp. in Berne while Jeff student
teaches, but she looks forward to spending next year at home with their new blessing.

Alan and Philippa "P.J." (Elzroth '75) Culley are the proud new parents of David Alan, born August 14. He weighed 9 lbs., 4 oz. at birth. Alan is a policeman with the Marion Police Dept. and P.J. is a sanitarian with the Grant County Health Dept. The Culleys reside at 4005 South Felton St., Marion, IN 46952.

Dan '77 and Mary (Carg '78) Wolgemuth welcomed the arrival of Andrew Donald, 7 lbs., 13 oz. on March 14. The family's address is 921 N. Anthony Blvd., Ft. Wayne, IN 46805. Dan is working for Mutual Security Life as their operations consultant.

Rob and Marilyn (Amstutz '76) Helms rejoice at the birth of their daughter, Eleanor Dawn. She was born on March 23. They live at 3385 Hadley Rd. in Memphis, Tennessee, where Rob is in his second year of his residency training in pediatrics.

Mark and Paula (Frank '79) Davis are the proud parents of Andrew Mark, born April 22. Paula taught school for 1½ years and is now at home. Mark is a sales representative for Hoosier Photo. Their address is 1809 Mule Barn Rd., Westfield, IN 46074.

Stewart and Brenda (Hobbs '77) Zane are happy to announce the birth of their second daughter, Amy Stewart. Born May 1, Amy weighed in at 7 lbs., 6 oz. She was welcomed home by her sister Katie, age 2½.

May 7 was the birth date of Amanda Michelle. Her parents are Clyde and Cheryl (Ashby '70) Thornell. Her brother Kent Wesley (3) welcomed Amanda home. Clyde teaches at Marion High School in the business department and also serves as department chairman. Cheryl is on leave of absence from Jones Jr. High where she teaches English. The Thornells live at 4241 Wilshire Dr., Marion, IN 46952.

A son, Adam Charles, was born to Lyle and Susan (Bauer '69) Hover on May 18. He was greeted at home by sister Tamara Suzanne (9½), brother Jeremy Scott (8) and brother Nathan Lyle (4). The Hovers reside at 1164 Baker Ave., Schenectady, NY 12309.

Jon and Betty (Graffis '69) Brandenberger are delighted to announce the arrival of Suzanne Marie, born May 22. She was welcomed home by brother Matthew, age 2½. Their address is 7025 Saline Ct., Ft. Wayne, IN 46815.

John and Peggy (Douglas '75) Hirt are proud to announce the birth of David Anthony. He weighed all of 10 lbs., 8 oz. when he was born May 26. David's big brother Christopher is 1½ years old.

A son, Joel David, was born to Brad '76 and Kathy (Pfister '77) Moser on May 28. Brad, now Father Deacon David, was ordained to the diaconate of the Eastern Orthodox Church on April 7 by Bishop Alpy. The Mosers have moved to 4924 Lemans Dr., Apt. #5-1, Indianapolis, IN 46205.

Larry '73 and Wesena (Adcock '74) Jordan are delighted that God has blessed them with a son, Nathan Charles, who joined their family June 4. He weighed 6 lbs., 15¼ oz. Larry is in his first year of ophthalmology residency at the Medical College of Ohio. Wesena has decided to quit teaching science in order to spend time with Nathan. The Jordans have a new address: 1695 Park Forest Dr., Toledo, OH 43614.

Scott '69 and Jenny x71 Hawkins welcomed Rachel Lillian into their lives on June 9. Also on the welcoming committee were Matthew (8), Peter (6), Katie (4) and Juliana (2). In their free time Scott and Jenny follow their interests in the local schools, in neighborhood functions and in overseas missions. Jenny keeps busy managing the family and Scott is in his fourth year as Director of Christian Education with Blacknall Presbyterian Church. They would love to hear from or receive visits from friends. The Hawkins home is located at 1406 Oakland Ave., Durham, NC 27705.

The newest blessing at the Lawson home is Rachel Anne, born July 4. The 8 lbs. daughter was born to Dave '75 and Joyce (Leach '75) Lawson. Dave and Joyce live with Rachel and her older brother Joshua at 1203 E. McClure, Peoria, IL 61603.

Marc and Brenda (Conway) Russell, both '80, rejoice at the birth of their first child, Nathan James Christon. Born July 8, he weighed in at 8 lbs. The Russells reside at 1717 N. Hale, Fullerton, CA 92631.

John '72 and Cathy (Hinkley '75) Moore experienced the miracle of birth on July 14 when their first child, Michael Edward, was born. He weighed in at 7 lbs., 6 oz. John is a biology teacher at Justice Jr. High in Marion and is head coach of the wrestling team there. Cathy was formerly employed by Campus Life and is now at home. Their residence is 128 Bragg Ave., Upland, IN 46989.

Dave and Debbie (Scripps '75) Keenan had an addition to their family on July 14. Their new daughter, Sarah Danielle, joined Greg and Kori at home. The Keenans live at 3106 Fairway Ct., Lansing, MI 48912.

To Robert J. '72 and Maureen (Bugge '73) Lewis a second child was born on July 23. Robert Eric weighed 9 lbs., 8 oz. at birth. The Lewises reside at 151 Parkway Dr., Wellsburg, West Virginia 26070 with Robert and his sister Tori who is 19 months old.

July 23 was also the birth date of Jonathon Paul whose parents are the Rev. Robert and Lois (Hallman '72) Upham. The new addition weighed in at 7 lbs., 2 oz. The Uphams live at 3350 Brunnerdale, N.W., Canton, OH 44708.

Kristen Sue was born to Rick and Sue (Swaback '76) Krauser on August 28. The Krausers live at 705 Windmere Lake, Zurich, IL 60017.

David x79 and Carol (Stipanuk '78) Smith announce the birth of their second daughter, Karan Elaine. She was born September 24 and weighed 6 lbs., 13 oz. Dave is a field engineer for Halliburton Services in Oklahoma City. Karan was welcomed home by Emily, age 1. Their address is 804 S. Patterson, Moore, OK 73160.

June 29 was the birth date of Carly Summers, the daughter of Dave and Laurie (Beers) Davenport, both '80. Dave is currently teaching junior high and elementary physical education, as well as coaching football and track. The Davenport family resides in Upland.

Tim '75 and Kathy (Klosterman '76) Herrmann are the proud parents of a daughter, Megan Ruth, born October 3. Kathy has traded teaching art for full-time motherhood. Tim serves as the Wengatz Residence Hall Director at Taylor.

Bob '68 and Becky Barr are the delighted new parents of a daughter, Rachel Lynn, born November 16. The Barrs work at Au-Sable Trails Institute for Environmental Studies. Their address is Big Twin Lake, Route 2, Mancelona, MI 49659.

Jim '72 and Maria Pietrini are the parents of a second son, Nathan Joseph, born October 27. Nathan's brother is 3-year-old Christopher. Jim teaches 6th grade in Rolling Meadows, Illinois. The Pietrinis reside at 2502 Fremont Street, Rolling Meadows, IL 60008.

Mark and Jann (Eisenmann) Day, both '77, announce the birth of Jansen Mark on November 15, 1980. Mark teaches high school math and coaches football and track. Their address is 13535 Vans Valley Rd., Galena, OH 43021.
J. Douglas Gardner '80, and his wife Terri, former Music Dept. secretary, announce the birth of Ingeborg Elizabeth on October 1. They live in Manchester, NH where Doug is a software engineer for Digital Equipment Corporation in Merrimack.

The Rev. Martin '67 and Barbara (Rassler '69) Dickey announce the arrival of Peter Dayle on November 3. He joins Martin Andrew, 5, and Elizabeth Alice, 4. They live at 19 Fairview Ave., Oil City, PA 16301, where Martin serves the Hasson Heights United Presbyterian Community Church.

Travis Jon was born January 17 to Steve '84 and Angie (Beckman x'80) Fahlen. Angie is a former special education teacher and Steve is a full-time Taylor student.

Paul '76 and Ann (Donovan '77) Eakley were blessed with a daughter, Michelle Ann, on February 28. Paul is self-employed through All-Seasons Aluminum Company. The Eakleys live in Upland.

A daughter, Holly Beth, was born to Larry and Marilyn (Johnson x'77) Davis on June 10. Marilyn is involved with Larry in his job as a Youth for Christ director. They live at 208 "D" St., LaPorte, IN 46350.

Dorothy Knight '40 died on June 2, after being ill with cancer for over a year. She participated in many Taylor activities following her graduation and supported the University throughout the years. Dorothy is survived by her sister, Eunice (Knight '42) O'Brien, who lives at 9810 E., 400 S., Upland, IN 46989.

On June 4, Bessie Alford, age 81, died in her sleep in a nursing home in Quincy, IL. She was a teacher of home economics and dietician at Taylor during World War II. Bessie later served for four years as the catalog librarian at the Quincy Public Library. She was a member of the Vermont Street United Methodist Church and also several civic and professional organizations. Surviving is LaVona Alford Johnson who reports that her sister Bessie always had a warm spot in her heart for Taylor.

The Rev. Lavern Skinner x'42, husband of Jessie (Burtner '41) Skinner, went to be with the Lord on June 6. Heart trouble preceded the multiple complications that contributed to his death. Jessie's new home address is 508 S. Pendleton, Pendleton, IN 46064.

Patti (Borland x'77) Copple passed away July 1, of cancer. Patti lived with her husband, Don, and 2½-year-old daughter, Robin Ann, at 485 N. Elmwood, Farmington, IL 61531. Her family takes comfort in knowing that now Patti sits at Jesus' feet in victory.

Dr. A. Wesley Pugh '22, 87, died July 3 in his home in DeLand, FL. He was ordained into the ministry in 1920 and pastored several churches throughout the years. In addition to serving on two hospital boards in many years, Wesley was a trustee at Taylor for 12 years. He was elected as ministerial member of the General Conference of the United Methodist Church many times, and also held various positions in civic organizations. Wesley received an honorary doctor of divinity degree from Taylor in 1936. Survivors include his wife, Margaret (Deyo '31) Pugh, 202 Elmwood Ave., DeLand, FL 32720; two daughters, Mrs. Warren L. (June) Bergwall, Muncie, and Mrs. James C. (Gerry) Barr, Racine, WI; four grandchildren, and a great-grandson.

On July 26, Joan Hoff '58 died in New Providence, Iowa, "witnessing for Jesus right up until her last day." Following her graduation from Taylor, Joan taught physical education at William Penn College in Okolona for many years. She later became very involved with the Friends Church and eventually established a printing business and founded "News and Views." Joan was deeply involved in the work of Quakerdale, a home for dependent-neglected children in New Providence. Because Someone Cared is the title of the book Joan wrote shortly before her death it is about the ministry of Quakerdale.

The Rev. Harvey Browning '18, 89, died July 27 in a nursing home in Warren, IN. A former resident of Upland, he was a retired minister in the North Indiana Conference of the United Methodist Church. The Rev. Browning was a donor of the current University guest house.

August 15 marked the death of the Rev. Lloyd E. Willert '48, superintendent of the Kokomo District of the United Methodist Church. He was chairman of the administrative council and the division of stewardship of the North Indiana Conference of United Methodist Churches. A native of Iowa, he served the church in Watervliet, NY, and was pastor at churches in Middlebury, Leu, Yorktown, Wabash and Muncie in Indiana. Lloyd is survived by his parents, Mr. and Mrs. Ed Willert, Iowa; his wife, Frances (Johnson '48) Willert, RR #1, Box 417A, North Webster, IN 46555; two sons, Dan and Craig, and a sister.

The Rev. Dale E. Russell '31 passed away September 8. The Rev. Kenneth E. Hoover '31 officiated at the memorial service, since the two men had been roommates at Taylor and classmates at Biblical Seminary in New York.

On September 30, Theodora Bothwell, professor of music at Taylor from approximately 1924-54, passed away in a New York nursing home. She had been ill for many years, eventually becoming partially paralyzed, and within the last year she had lost her sight, hearing and ability to speak. She was buried in Troy, PA, with no family surviving. The beloved Miss Bothwell was declared Professor Emeritus after retiring from Taylor.

J. Bernard Gates '34 died October 3, at 70 years of age. He was a Methodist clergyman and served from 1935-1953 in churches in Massachusetts. At the time of his death, he was a prison chaplain who walked condemned men to the death chamber, and also was the architect of legislation that created the Connecticut Department of Correction and set up the work release program. Much of his energy was channeled into state prison reform and he participated in several related organizations, including the Federal Law Enforcement Assistance Administration. In March a new state prison in Niantic, Connecticut was dedicated the J. Bernard Gates Correctional Facility. Survivors include his wife, Mildred Gates of Rocky Hill, CT and a daughter, a stepson and a stepdaughter, all of Rocky Hill.

Lynne Fleser x'77, daughter of Calvin and Betty (Coats) Fleser, both 48, was killed in an auto accident last fall in Nevada. Lynne had recently graduated from law school and joined a law firm in Reno. The Fleser's address is 217 Sanford Court, Zeeland, MI 49464.

Deaths

Myrtle L. Powers '13 passed away November 24 in Colorado Springs, CO. She was 96 years of age.

The Rev. Vernor S. Mumbolo, former Taylor trustee from 1959-1964 passed away recently. The memorial service was at McCabe Funeral Home, West Twelve Mile Road, Farmington Hills, MI.

The Rev. Horace Greeley Robson '17 passed away at Doctor's Hospital, Coral Gables, Florida on January 3, after a short illness. A memorial service was held in Whittinsville, MA.

Sylvan D. Grove, husband of Phyllis (Hyde x'43) Grove, died April 4 following surgery for lung cancer. He had been with the Crass Coca Cola Bottling Company, based in Richmond, VA as its vice president and treasurer for 31 years. Phyllis resides at 3030 Archdale Road, Richmond, VA 23225.

Tragedy occurred for Ralph and Evelyn (Deyo '60) Hadley when their son Timothy, age 20, was killed on May 25. His motorcycle was struck headon by a drunk driver. Timothy is survived by his parents and a seventeen-year-old brother, Paul. The Hadleys live at 220 E. 200 S., Danville, IN 46122.
“... the projected future costs of operating the University must not be totally passed on to the students.”

to earn, raise, and obtain monies that will replace the government funds that are being eliminated. All who are interested in the stability of a university that is standing firm in an age of rapidly eroding moral and spiritual values should participate.

The following new goals have been established to cause the University to advance:

2) 50% participation of alumni in annual giving. (Presently 32% participate, with the national average for colleges being 18-20%).
3) Communicating the Taylor story to the greater Christian community.

If you are interested in assisting Taylor University meet these goals, please consider the ways in which you could contribute. Depending on your particular financial and family situations and your goals and objectives regarding aid to the University, there are a number of ways in which you could participate in meeting this challenge. A few of these are:

1) Outright cash gifts
2) Charitable Remainder Unitrusts and Annuity Trusts and Gift Annuities

4) Estate Plans
Taylor University has its own competent estate planning staff that will be pleased to analyze your present financial situation and prepare a proposal that meets the goals and objectives of your estate. Through this process a number of people have decided to remember Taylor in either their wills or revocable living trusts.

If this information has given you insight into the problems that are of concern to Taylor University’s administration and faculty, and if you are interested in becoming involved with this institution in a more meaningful way, please call me at (317) 998-2751, ext. 324, or send me a note addressed to:

University Advancement Office
C/o Jeffrey T. Ahlseen
Taylor University
Upland, IN 46989

We would very much like to hear from as many alumni and friends as possible. After all, this institution has touched the lives of thousands who have passed through its doors. Let’s work together to help the ministry of Taylor live on for future generations.

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The economic realities of the 1980’s present a challenge to everyone concerned about the future of Taylor University. Numerous headlines tell us of the impacts being experienced by other Christian colleges. Almost fifty colleges ceased to function last year. Others are now reporting:

1) Declining enrollments.
2) Budget crises.
3) Cutbacks in academic programs.
4) Terminated building projects.
5) Layoffs.
6) A lack of hope.

The high rate of inflation, unemployment, and declining net disposable incomes of families are also affecting Taylor in the same way as they are other organizations and individuals. We feel the pressure to increase student costs to levels that will permit only a few to experience a Taylor education. You may ask, “How can this be?” Here are the economic facts:

Present Situation

I. A total fiscal 1981-82 budget—$10,465,000

The Revenue Sources are derived as follows:

- Student Costs and Fees ........ 83%
- Conference Fees, Rents
- Seminars and Workshops ... 2.8%
- Government Grants ........ 2%
- Endowment and Gifts ........ 7.8%
- Earned .......................... 4.4%
- 56% without Government Aid
- 29% with aid to students

As indicated above, 29% of the total revenue of the University flows from various government programs. However, as of October 1, 1981, many of these programs were either given reduced funding or were eliminated. Thus, the amount of financial aid available next year will fall far short of meeting projected student needs.

With a very optimistic assumption that the inflation rate will be only 8% annually over the next five years, the cost of a year’s education at Taylor in 1986-87 will approach $10,000, compared with $6,100 today.

Taylor’s administration has resolved that the projected future costs of operating the University must not be totally passed on to the students. The increase in student costs must stop, with its resulting percentage of the total revenues being reduced over the years. The challenge to Taylor University’s alumni and friends lies in the ability

Continued inside back cover